



SECRETARY OF DEFENSE
1000 Defense Pentagon
Washington, DC 20301-1000

Dear Combined Federal Campaign-Overseas Volunteer,

This year marks the 50th anniversary of the Combined Federal Campaign. For 50 years, Defense employees have shown tremendous generosity helping a variety of people and worthwhile charitable organizations locally, nationally, and internationally. Thank you for carrying on the 50-year tradition of kindness and support established by your fellow Defense employees and for serving in the crucial role of campaign volunteer for the 2011 Department of Defense Combined Federal Campaign-Overseas (CFC-O). This is our annual opportunity to join together and collectively support people and communities in need. This responsibility is in addition to your military or civilian duties, and we value your dedication and energy to improving lives back home, in military communities, and around the world.

In 2010, a dedicated team of Service members and DoD civilians raised nearly \$14 million. DoD Family Support and Youth Programs received over \$625,000 in contributions, which support quality of life programs in military communities.

As a CFC-O volunteer, you are a vital link to the charitable organizations that depend on the generous contributions of service members and DoD civilians. We are counting on you to ensure *100 percent informed opportunity to give* with all potential contributors. Through your strong leadership and commitment to charitable giving, your colleagues may be inspired to donate to a charity of their choice through the 2011 CFC-O. Our shared contributions make the world a better place.

I am proud of your service to our nation and support of the CFC-O. On behalf of those whose lives you will touch, but whom you may never meet, thank you.

Sincerely,



A handwritten signature in black ink, appearing to read "Leon E. Panetta".

Leon E. Panetta