



SECRETARY OF DEFENSE  
1000 Defense Pentagon  
Washington, DC 20301-1000

Dear Service Members and Department of Defense Civilians Serving Overseas,

Welcome to the 2011 Department of Defense Combined Federal Campaign Overseas (CFC-O), our annual opportunity to join together to support people and communities in need. This year marks the 50th anniversary of the CFC. Defense employees have shown tremendous generosity helping a variety of people and worthwhile charitable organizations locally, nationally, and internationally. Thank you for carrying on the tradition. It is a privilege and an honor to serve as the chair of the campaign and to encourage you to give through the CFC-O.

We have made a commitment to serve our country and the American people. Each day, we see firsthand the hardships people face in our military communities, across the nation and around the world. In addition to your committed service, you pledged nearly \$14 million in 2010 to support charitable organizations that depend on your generosity. Your contributions support national and international participating charities, as well as DoD Family Support and Youth Programs (FSYP). Through FSYP, more than \$625,000 from the 2010 campaign will be returned to military communities to support quality of life programs.

Our shared contributions make the world a better place. The 2011 CFC-O Charity Listing contains more than 2,500 organizations working to address the many critical needs around the world. Many of these charities may have helped you, your family or your friends.

If you have never participated in the campaign, please join us. If you have given in the past, I thank you for your support and invite you to participate again this year. Choose charities that you feel passionate about and know that through the CFC-O you will help someone in need. Thank you for your service to our nation and for your support of the CFC-O.

Sincerely,



A handwritten signature in black ink, which appears to be "Leon E. Panetta".

Leon E. Panetta